## Rallyday Healthcare Investment Thesis

The Productivity Imperative



### The Productivity Imperative



The healthcare industry is at an inflection point — driven by rising costs, workforce shortages, and increasing demand for high-quality care

To navigate these challenges, companies must embrace a productivity-driven approach, leveraging technology, process innovation, and data analytics to enhance efficiency, improve patient outcomes, and drive financial sustainability



Rallyday was designed to activate this critical transition in the healthcare industry



### We have a team of healthcare industry veterans to help you navigate the changing landscape



Ryan Heckman Managing Partner

Operating Experience: **EVP** EyeCare.



- Founded EVP Eyecare with the vision of creating a leading surgical eye care company
- Completed 10 add-on acquisitions, scaled the business to 400+ employees, and became the #1 player (as measured by # of surgeries) in the Southwest (TX, CO, AZ)
- Exited for \$155m EV to the Cortec Group

#### **Investing Experience:**

Chairman of the Board at Highbar Physical Therapy & Espire Dental HIGHBAR PESPIRE

#### Contact Information:

- Ryan@rallydaypartners.com
- LinkedIn and bio



Frank Corvino Managing Partner

Operating Experience:



- Founded Genesis Research in 2009
- Partnered with Rallyday in early 2020 and scaled the business to ~150 employees
- Completed two acquisitions: one focused on broadening Genesis' geographic footprint into the UK & Europe, and the other adding an Al-enabled literature review to the business
- Exited for \$275m EV to GHO Capital

#### Contact Information:

- Frank@rallydaypartners.com
- LinkedIn and bio



Ryan Kirkpatrick Managing Director

Investing Experience: amerita MD





- Leads healthcare sourcing at Rallyday
- Currently serves on the Board of Espire Dental
- Previously co-managed The Colorado Impact Fund. Led an investment and sat on the Board of CirrusMD
- Started his career at Peloton Equity (f.k.a Ferrer Freeman & Company), a healthcare focused growth capital firm where he served on the Boards of Vitalize Consulting Solutions, Ernest Health, Biotix and Amerita

#### Contact Information:

- Ryank@rallydaypartners.com
- LinkedIn and bio

### Challenges

- 1 Cost pressures & reimbursement constraints
- 2 Labor shortages & workforce efficiency
- 3 Regulatory & policy changes

### **Opportunities**

- 1 Technological innovation as a productivity enabler
- 2 Data-driven decision making
- 3 Human-centric cultures to attract & retain talent

- Adopt and enable technology to improve efficiency
- Create innovative
  revenue & delivery
  models to disrupt the
  market
- Juplevel new & existing leaders and become a destination for employees



### Challenges

- 1 Cost pressures & reimbursement constraints
- 2 Labor shortages & workforce efficiency
- 3 Regulatory & policy changes

### Opportunities

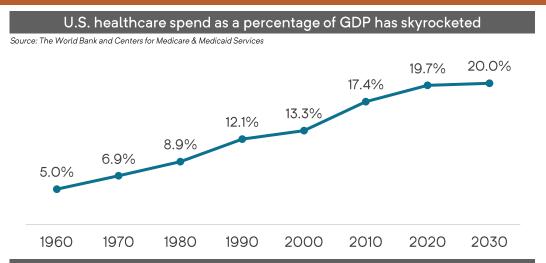
- Technological innovation as a productivity enabler
- 2 Data-driven decision making
- 3 Human-centric cultures to attract & retain talen

- 1 technology to improve efficiency
- revenue & delivery models to disrupt the market
- 3 Uplevel new & existing leaders and become a destination for employees





### Cost pressures are forcing the industry to maximize existing resources



#### Rallyday insights



As healthcare expenditure and value-based care continue to grow over the next decade, having the right partner with proven experience will be critical as providers shift their focus to higher patient satisfaction and maximizing efficiency gains

#### - Rvan Heckman Managing Partner

#### Commentary

- Due to budget deficits and the rising National Debt, Medicare and Medicaid reimbursement rates are at risk, forcing providers to seek efficiency gains and reduce waste
- Value-based care models are projected to encompass 60% of healthcare payments by 2030, emphasizing the need for costeffective care delivery

#### Rallyday portfolio experience

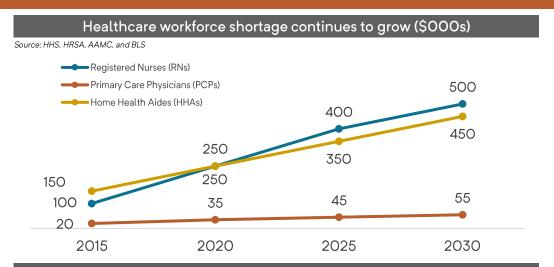


Pyx Health redefined the traditional behavioral care model to treat loneliness. through a tech-enabled solution, providing savings to both payers & insurance plans, and better outcomes for our most vulnerable population





### Labor shortages are creating access to care challenges & driving wage inflation



#### Rallyday insights

RNs, PCPs, and HHAs continue to gain more control in today's labor market. Together, we can recruit and retain top talent, remove administrative burdens, and give medical professionals more time to focus on patient care

– Frank Corvino Managing Partner

#### Commentary

- Burnout and turnover have surged for healthcare workers (34% of nurses considering leaving the profession due to workload strains for example)
- Benefits and improved operating tools play a crucial role in alleviating burnout
- Automation and workflow optimization can alleviate administrative burdens to improve staff wellbeing and utilization

#### Rallyday portfolio experience

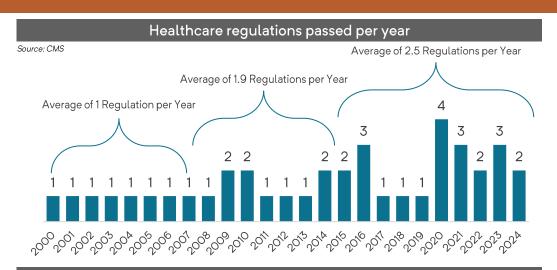


During Rallyday's holding period, Genesis grew headcount from 42 to 145 while also maintaining a 97% employee retention rate. The Rallyday Accelerator Program (RAP) helped Genesis prioritize purpose & culture, leading to best-in-class people metrics





### Regulation and policy changes are impacting productivity



#### Rallyday insights



As the number of healthcare regulations increase, providers are forced to spend additional time and resources on compliance, distracting them from seeing patients. We will prioritize productivity & efficiency as the broader healthcare industry looks to navigate this landscape



#### Commentary

- Hospitals and healthcare providers are spending over \$39 billion annually on regulatory compliance tasks
- Compliance costs for mid-sized businesses are approximately 40–50% higher than costs for smaller firms
- Healthcare organizations are spending more time and money on staff training centered around compliance & regulation

#### Rallyday portfolio experience



Highbar has upleveled its physical therapists by reducing time spent on administrative & compliance burdens. Today, Highbar PTs see an average of 10.6 patients per day compared to a historical average of 9.8 patients per day



### Challenges

- Cost pressures & reimbursement constraints
- 2 Labor shortages & workforce efficiency
- 3 Regulatory & policy changes

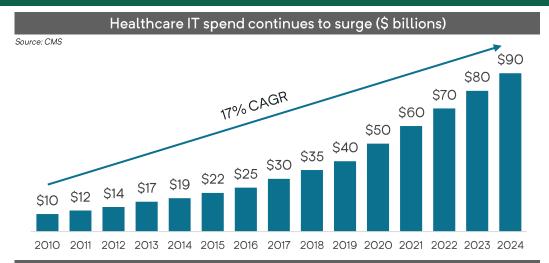
### **Opportunities**

- 1 Technological innovation as a productivity enabler
- 2 Data-driven decision making
- 3 Human-centric cultures to attract & retain talent

- 1 technology to improve efficiency
- revenue & delivery models to disrupt the market
- Uplevel new & existing leaders and become a destination for employee



### Technology investments are leading to productivity improvements



#### Rallyday insights

Healthcare companies who invest in software tools and AI will gain a competitive advantage in the market; benefiting from reduced administrative burdens, better clinical productivity, and overall improved outcomes ""





#### Commentary

- · Al and machine learning have the potential to reduce annual administrative costs by \$18 billion through continued process automation
- RPA adoption in RCM can improve claims accuracy and reduce denials by up to 50%
- Telehealth usage surged 38x from prepandemic levels, demonstrating sustained demand for digital-first care delivery

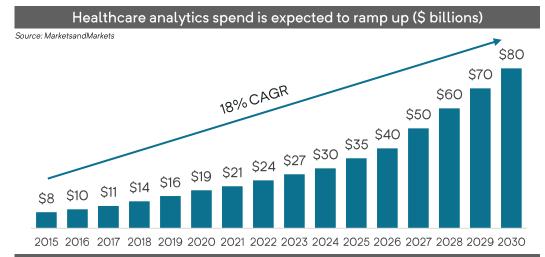
#### Rallyday portfolio experience



Espire improved its technology stack through a practice management system change, allowing for the integration of Alenhanced x-ray review to more effectively diagnose treatment



### Healthcare analytics are improving data-driven decisions & real time insights



#### Rallyday insights

Insights gained from real time data are crucial to increasing productivity & decision making. Having a partner who has been there, done that will make it easier to implement new systems, align on KPIs, and interpret data, all aimed at driving operational efficiencies





- The healthcare analytics market is expected to grow rapidly at a CAGR of 25%+ through 2028
- Al-driven diagnostics have demonstrated accuracy improvements of up to 30% over traditional methods
- The 21st Century Cures Act mandates improved data-sharing & interoperability fostering additional innovation & efficiency

#### Rallyday portfolio experience

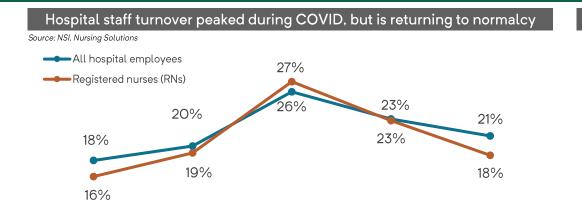
NIMBLE

Rallyday has a strategic partnership with Nimble Gravity (current portfolio company). Nimble Gravity is an Al consultancy that enables our partner companies to utilize data more effectively



### Culture is essential to attract & retain healthcare employees

2022



### 2021 Rallyday insights



2019

Human-centric cultures improve clinician performance, lower turnover & burnout, and attract the best talent. Organizations who are able to foster uniquely strong cultures will stand out among the rest. Rallyday can help codify and implement your organization's culture



2023

#### Commentary

- Healthcare organizations with robust employee well-being programs see 40% lower turnover rates, largely attributed to increased employee engagement and a stronger sense of belonging
- Over 50% of healthcare workers report experiencing symptoms of burnout, with primary care providers among the most significantly affected

#### Rallyday portfolio experience



Pyx codified a scalable purpose & culture which had a significant impact on the company's recruiting & retention efforts. Pyx maintained nearly twice the national retention average for its compassionate care call center staff



2020

### Challenges

- 1 Cost pressures & reimbursement constraints
- 2 Labor shortages & workforce efficiency
- 3 Regulatory & policy changes

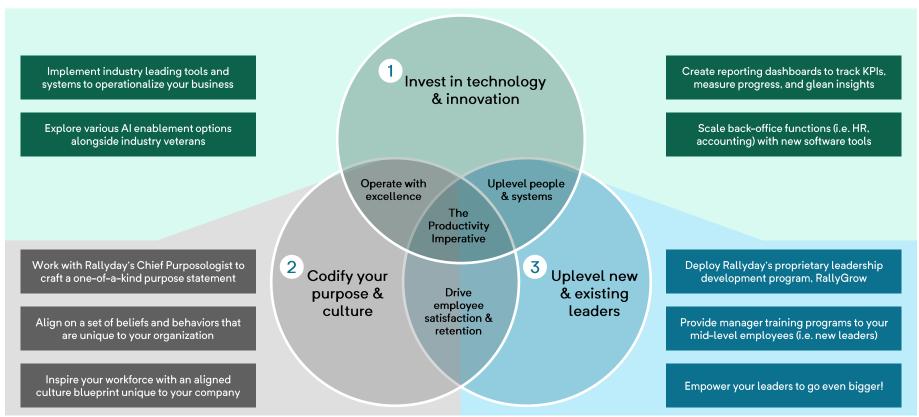
### Opportunities

- 1) Technological innovation as a productivity enable
- 2 Data-driven decision making
- 3 Human-centric cultures to attract & retain talent

- Adopt and enable technology to improve efficiency
- Create innovative
  revenue & delivery
  models to disrupt the
  market
- 3 Uplevel new & existing leaders and become a destination for employees



### Partnering with Rallyday gives your team the opportunity to...



# Rallyday's investment themes span both enablers and adopters of the productivity imperative

#### Rallyday investment themes



Better patient outcomes



Lower cost care delivery



Limiting friction in patient / provider experience



Increasing productivity of the provider



Attracting and retaining the best talent



Reducing administrative cost



More care coordination

### **Enablers** Interoperability Pharma services solutions **Practice** Engagement management applications solutions Revenue cycle AI/ data solutions management **Adopters** Healthcare **Payers** providers Senior care Products / tools Virtual care BioPharma Labs / research rallyday

### The Productivity Imperative



The future of healthcare depends on the industry's ability to enhance productivity while maintaining quality care

Rallyday's investment approach prioritizes companies that drive operational efficiency, leverage technology for smarter decision–making, and enable scalable care delivery

By focusing on the productivity imperative, we position ourselves to capitalize on transformational opportunities across the healthcare sector



Make it a Rallyday



## Rallyday's select healthcare investing experience

Logo	Description	Logo	Description
Advanced Pain Management	Advanced Pain Management is a provider of pain management solutions and services	SCHRYVER MEDICAL	Schryver Medical is a provider of mobile imaging and diagnostics to facility- based care providers
AXELACare	AxelaCare is a provider of high-tech infusion services	HEALTHTRANS	HealthTrans is a provider of prescription drug cost management services to self-insured health plans
MedExpress	MedExpreress is a provider of urgent care services	ERNEN' BANEN'	Ernest Health is a provider of multi-site IRF and LTAC services
MTS.	MTS Medication Technologies is a provider of medication adherence packaging systems	VITALIZE <sup>®</sup> Conscrince Sommer as title conpany	Vitalize Consulting Solutions is a provider of EHR installation and consulting services
<b>E</b> EVP	EVP EyeCare is a provider of multi-site eye care services	National	National Surgical Hospitals is a provider of multi-site surgery center services
<b>⇔</b> carecentrix.	CareCentrix is a provider of specialty benefit management services related to home health	Ardent*	Ardent is a provider of multi–site acute care services
MD	CirrusMD is a provider of virtual primary care services	ARCADIA	Arcadia is a provider of big data analytics solutions
CITIZENS (Re)	Citizens Rx is a provider of prescription drug cost management services	amerita	Amerita is a provider of multi-site infusion company services
(Clarity)	Clarity is a provider of healthcare member communication services	friday?	Friday is a provider of individual market-based health insurance services
Elara Caring	Elara Caring is a provider of home healthcare services	BIOTIX	Biotix is a manufacturer of plastic consumables for research lab
FOX"	Fox Rehab is a provider of physical therapy services	Pyx Health  Because no one gets better alone-	Pyx Health is a provider of loneliness solutions
RHA I SET-MEET WHERE HUMANS BLOOM	RHA Health Services is a provider of health services for individuals with intellectual and developmental disabilities	GENESIS RESEARCH	Genesis Research is a provider of real-world-evidence and health economics research / analytics
W ®	The Weinberg Group is a provider of regulatory consulting for drug and medical device development	HIGHBAR PHYSIGAL THERAPY	Highbar is a provider of physical therapy solutions
AlphaCM Modifica Company	AlphaCM is a EHR and practice management solution for behavioral health and developmental disabilities providers	E S P I R E dental	Espire is a provider of general dentistry services

#### Sources & references

- · AAMC
- BLS
- Centers for Medicare & Medicaid Services
- · CMS
- · HIPAA
- HHS
- Health Affairs Expenditure Projections
- · Health Reform
- HRSA
- MarketsandMarkets
- McKinsey
- NSI
- · Nursing Solutions
- OSHA
- · The World Bank

